# IDAHO BEHAVIORAL HEALTH PLAN

# QUALITY MANAGEMENT AND UTILIZATION MANAGEMENT QUARTERLY REPORT

The Quality Management and Utilization Management (QMUM) Report summarizes Optum Idaho's performance in accordance with the contract between the Idaho Department of Health and Welfare (IDHW), Division of Medicaid and Optum. This report highlights the outpatient behavioral health services covered by the State of Idaho and provided on behalf of Medicaid members, also known as the Idaho Behavioral Health Plan (IBHP). The QMUM report provides a quarterly view of performance and outcomes data, through Quarter 1, 2019.

OPTUM

January – March 2019

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#### **About This Report**

The quarterly report of Optum Idaho's Quality Management and Utilization Management (QMUM) Program's performance reflects Medicaid members whose benefit coverage is provided through the Idaho Behavioral Health Plan (IBHP) and administered by Optum Idaho.

The purpose of this document is to share with internal and external stakeholders Optum Idaho's performance, outcomes and improvement activities related to services provided to IBHP members and contracted providers. Information outlined in this report highlights quarterly performance from Quarter 1, 2019.

Optum Idaho's comprehensive Quality Assurance and Performance Improvement (QAPI) program encompasses outcomes, quality assessment, quality management, quality assurance, and performance improvement. The QAPI program is governed by the QAPI committee and includes data driven, focused performance improvement activities designed to meet the State of Idaho Department of Administration for the Department of Health and Welfare (IDHW) and federal requirements. These contractual and regulatory requirements drive Optum Idaho's key measures and outcomes for the IBHP.

## **Executive Summary - Quarter 1 - 2019**

Optum Idaho monitors performance measures on a continual basis to ensure the needs of IBHP members and providers are being met. Included in this report is an analysis of 10 Optum Idaho operational functions—these include outcomes analysis, member satisfaction surveys, provider satisfaction surveys, performance improvement projects, access and availability, member protections and safety, provider monitoring and safety, utilization management and care coordination, population analysis, and claims. Below is a preview of some of the successes and challenges from Q1, 2019.

Within the 10 operational functions of Optum Idaho operations, 32 key performance measures have been identified and are tracked by Optum Idaho on monthly basis. Each measure has a performance target based on contractual, regulatory or operational standards. For this reporting period, Optum Idaho met or exceeded performance for 29 (90.6%) of the key measures.

In Q1, the trend for hospital re-admissions within 30 days decreased 38.7% year-over year from Q4 2017 through Q4, 2018, which is a positive indicator that members are seeking outpatient services when appropriate. Over the same look back period (Q4 2017 – Q4 2018), approximately 47% of members with an inpatient hospital discharge received an outpatient follow-up visit within 7 days of discharge, and 68% within 30 days. Since a goal of care coordination is to ensure successful transition of members from inpatient to outpatient care, the current Performance Improvement Project (PIP), *The Appointment Reminder Program*, continued to support in improving outcomes for members who have been hospitalized to ensure they have an outpatient behavioral health appointment within 30 days of discharge. Optum Idaho continued to work with hospitals to train on this program throughout Q1.

Monitoring Member Satisfaction with behavioral health services is vital to establishing the voice of the member. Overall Member Satisfaction met the goal of  $\geq$ 85% over the last 2 quarters (Q2 – Q3, 2018. Over the past 5 quarters of data (Q3, 2017 – Q3, 2018), member satisfaction with *Counseling and Treatment* and *Accessibility, Availability, and Acceptability of the Clinician Network* consistently met the goal of  $\geq$ 85%. Members have also indicated that they are consistently satisfied with the *time it takes to get and appointment* and with the ability to *find care that was respectful of their language, culture, and ethnic needs*.

And while Provider Satisfaction did not meet the goal of ≥85%, it has continually increased since the initial annual Provider Satisfaction survey was implemented in 2016.

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Some challenges experienced in Q1 include meeting the performance measure of answering member calls within 30 seconds. While the performance goal was not met, it continued to increase quarter over quarter for the past 3 quarters. Optum Idaho continues to monitor member calls and implement strategies to exceed performance goals. Provider Customer Services call continued to meet performance in all domains.

Optum will continue its focus on an outcomes driven, recovery-centered system of care for Idaho members.

#### **Key Performance Measures**

Below is a grid used to track the Quality Performance Measures and Outcomes. It identifies the performance goal for each measure along with quarterly results. Those highlighted in green met or exceeded overall performance. Those highlighted in yellow fell within 5% of the performance goal. Those highlighted in red fell below the performance goal.

| Measure  | Goal    | January - March<br>2018 | April - June<br>2018            | July - September<br>2018        | October -<br>December 2018   | January - March<br>2019                                   |
|--|---------|-------------------------|---------------------------------|---------------------------------|--|---|
| Member Satisfaction Survey   | Results |                         |                                 |                                 |  |   |
| Optum Support for Obtaining<br>Referrals or Authorizations                 | ≥85.0%  | 83.0%                   | 100.0%                          | 93.0%                           |  |   |
| Accessibility, Availability, and<br>Acceptability of the Clinician Network | ≥85.0%  | 89.0%                   | 99.0%                           | 90.0%                           | Based on Member Satisfactior<br>Survey sampling methodology<br>Q3, 2018, is the most current<br>data available |   |
| Experience with Counseling or<br>Treatment                                 | ≥85.0%  | 91.0%                   | 1 <b>00.0</b> %                 | 93.0%                           |  |   |
| Overall Satisfaction   | ≥85.0%  | 78.0%                   | 100.0%                          | 91.0%                           |  |   |
| Provider Satisfaction Survey   | Results |                         |                                 |                                 |  |   |
| Annual Overall Provider Satisfaction                                       | ≥85.0%  | 2017 Results<br>77.0%   | Survey<br>Completed<br>Annually | Survey<br>Completed<br>Annually | Survey<br>Completed<br>Annually  | 2018 Results<br>78.4%                                     |
| Accessibility & Availability   | _00.070 |                         | , thirddiny                     | rundany                         | / (Initiality  | 101170  |
| Idaho Behavioral Healthplan<br>Membership                                  |         |                         |                                 |                                 |  |   |
|  |         |                         |                                 |                                 |  | Due to claims<br>lag, data is<br>reported 1<br>quarter in |
| Membership Numbers   | NA      | 292,602                 | 276,824                         | 282,237                         | 285,095  | arrears   |

|  |                         |                         |                      |                          | <b>0</b> / J               |                         |
|--|-------------------------|-------------------------|----------------------|--------------------------|----------------------------|-------------------------|
| Measure  | Goal                    | January - March<br>2018 | April - June<br>2018 | July - September<br>2018 | October -<br>December 2018 | January - March<br>2019 |
| Member Services Call Standards                                 | Goal                    | 2010                    | 2010                 | 2010                     | December 2016              | 2019                    |
| Total Number of Calls  | NA                      | 1,123                   | 1,159                | 1,230                    | 1,146                      | 1,083                   |
|  | INA.                    | 1,123                   | 1,159                | 1,230                    | 1,140                      | 1,005                   |
| Percent Answered within 30 seconds                             | ≥80.0%                  | 92 10/                  | 90.7%                | 57 19/                   | 62.6%                      | 78.8%                   |
| Percent Answered within 30 seconds                             | ≤3.5% internal          | 82.1%                   | 80.7%                | 57.1%                    | 62.6%                      | 10.0%                   |
|  | ≤7.0 %                  |                         |                      |                          |                            |                         |
| Abandonment Rate   | contractual             | 1.5%                    | 2.1%                 | 4.4%                     | 4.2%                       | 2.3%                    |
| Daily Average Hold Time  | ≤120 Seconds            | 21                      | 20                   | 47                       | 45                         | 24                      |
| Customer Service (Provider Calls)                              |                         |                         |                      |                          |                            |                         |
| Standards  |                         |                         |                      |                          |                            |                         |
| Total Number of Calls  | NA                      | 3,320                   | 2,678                | 2,886                    | 3,152                      | 3,056                   |
|  |                         | 0,0-0                   | _,                   | _,                       | .,                         | .,                      |
| Percent Answered within 30 seconds                             | ≥80.0%                  | 98.0%                   | 99.1%                | 98.1%                    | 97.5%                      | 98.5%                   |
|  |                         | 50.070                  | 55.170               | 30.170                   | 51.576                     | 30.070                  |
|  | ≤3.5% internal<br>≤7.0% |                         |                      |                          |                            |                         |
| Abandonment Rate   | contractual             | 0.00%                   | 0.00%                | 0.31%                    | 0.55%                      | 0.31%                   |
|  |                         |                         |                      |                          |                            |                         |
| Daily Average Hold Time  | ≤120 Seconds            | 4                       | 2                    | 3                        | 4                          | 2                       |
| Urgent and Non-Urgent Access                                   |                         |                         |                      |                          |                            |                         |
| Standards  |                         |                         |                      |                          |                            |                         |
| Urgent Appointment Wait Time                                   |                         |                         |                      |                          |                            |                         |
| (hours)  | 48 hours                | 22.2                    | 23.1                 | 21.1                     | 23.2                       | 15.6                    |
| Non-Urgent Appointment Wait Time                               |                         |                         |                      |                          |                            |                         |
| (days)   | 10 days                 | 4.3                     | 5.1                  | 4.5                      | 5.2                        | 3.5                     |
|  | Within 6                |                         |                      |                          |                            |                         |
| Critical Appointment Wait Time                                 | hours                   | 4.3                     | 5.1                  | 4.5                      | 5.2                        | 2.4                     |
| Geographic Availability of Pro                                 | oviders                 |                         |                      |                          |                            |                         |
| Area 1 - requires one provider within                          |                         |                         |                      |                          |                            |                         |
| 30 miles for Ada, Canyon, Twin Falls,                          |                         |                         |                      |                          |                            |                         |
| Nez Perce, Kootenai, Bannock and                               |                         |                         |                      |                          |                            |                         |
| Bonneville counties.   | 100.0%                  | 99.8%*                  | 99.8%*               | 99.8%*                   | 99.8%*                     | 99.8%*                  |
| Area 2 - requires one provider within                          |                         |                         |                      |                          |                            |                         |
| 45 miles for the remaining 41                                  |                         |                         |                      |                          |                            |                         |
| counties not included in Area 1 (37                            |                         |                         |                      |                          |                            |                         |
| remaining within the state of Idaho                            |                         |                         |                      |                          |                            |                         |
| and 4 neighboring state counties)                              |                         |                         |                      |                          |                            |                         |
|  | 100.0%                  | 99.8%*                  | 99.7%*               | 99.8%*                   | 99.7%*                     | 99.8%*                  |
| Member Protections and Safe<br>Notification of Adverse Benefit | sty.                    |                         |                      |                          |                            |                         |
| Determinations   |                         |                         |                      |                          |                            |                         |
| Number of Adverse Benefit                                      |                         | I                       |                      |                          |                            |                         |
| Determinations (ABD's)   | NA                      | 504                     | 320                  | 221                      | 280                        | 209                     |
| Clinical ABD's   | NA                      | 351                     | 195                  | 72                       | 155                        | 45                      |
| Administrative ABD's   | NA                      | 153                     | 125                  | 149                      | 125                        | 164                     |
|  | 100% within             |                         |                      |                          |                            |                         |
|  | 14 calendar             |                         |                      |                          |                            |                         |
| Written Notification   | days                    | 100.0%                  | 100.0%               | 98.2%                    | 99.6%*                     | 100.0%                  |

| Measure  |                   | January - March | April - June    | July - September | October -      | January - March |
|--|-------------------|-----------------|-----------------|------------------|----------------|-----------------|
|  | Goal              | 2018            | 2018            | 2018             | December 2018  | 2019            |
| Member Appeals (formerly Grievan                         | ices)             |                 |                 |                  |                |                 |
| Number of Appeals  | NA                | 23              | 21              | 4                | 5              | 11              |
| Non-Urgent Appeals                                       | NA                | 17              | 19              | 4                | 4              | 8               |
|  | 100% within 5     |                 |                 |                  |                |                 |
| Acknowledgement Compliance                               | Calendar Days     | 100.0%          | 1 <b>00.0%</b>  | 100.0%           | 100.0%         | 100.0%          |
|  | 100% within       |                 |                 |                  |                |                 |
|  | 30 Calendar       |                 |                 |                  |                |                 |
| Determination Compliance                                 | Days              | 100.0%          | 1 <b>00.0</b> % | 100.0%           | 100.0%         | 100.0%          |
| Urgent Appeals   | NA                | 6               | 2               | 0                | 1              | 3               |
|  | 100% within       |                 |                 |                  | <b>100</b> 00/ |                 |
| Determination Compliance                                 | 72 Hours          | 100.0%          | 100.0%          | NA               | 100.0%         | 66.7%           |
| Complaint Resolution and                                 |                   |                 |                 |                  |                |                 |
| Tracking<br>Total Number of Complaints                   | NA                | 11              | 18              | 17               | 21             | 14              |
| · · ·  | 5 business        | TI              | 18              | 17               | 21             | 14              |
| Percent of Complaints Acknowleged within Turnaround time |                   | 100.0%          | 100.0%          | 100.0%           | 100.0%         | 100.0%          |
|  | days              | 100.0 %         | 100.076         | 100.0 %          | 100.0 %        | 100.0 %         |
| Number of Quality of Service                             | NIA               | •               | 47              | 40               | 40             |                 |
| Complaints   | NA<br>100% within | 9               | 17              | 12               | 16             | 14              |
| Percent Quality of Service Resolved                      |                   |                 |                 |                  |                |                 |
| within Turnaround time                                   | ≤10 business      | 100.0%          | 100.0%          | 100.0%           | 100.0%         | 100.0%          |
|  | days              | 100.0%          | 100.0%          | 100.0%           | 100.0%         | 100.0%          |
| Number of Quality of Care Complaints                     | NA                | 2               | 1               | 5                | 5              | 0               |
| Percent Quality of Care Resolved                         | ≤30 calendar      | 2               | <u> </u>        | <u> </u>         | <u> </u>       | •               |
| within Turnaround time                                   | days              | 100.0%          | 100.0%          | 100.0%           | 100.0%         | N/A             |
| Critical Incidents                                       | uuyo              |                 |                 |                  |                |                 |
|  |                   |                 |                 |                  |                |                 |
| Number of Critical Incidents Received                    | NA                | 14              | 11              | 10               | 14             | 14              |
| Percent Ad Hoc Reviews Completed                         |                   |                 |                 |                  |                |                 |
| within 5 business days from                              |                   |                 |                 |                  |                |                 |
| notification of incident                                 | 100.0%            | 100.0%          | 1 <b>00.0%</b>  | 100.0%           | 100.0%         | 100.0%          |
| Response to Written Inquiries                            |                   |                 |                 |                  |                |                 |
| Percent Acknowledged ≤2 business                         |                   |                 |                 |                  |                |                 |
| days   | 100.0%            | 100.0%          | 100.0%          | 100.0%           | 100.0%         | 100.0%          |
| Provider Monitoring and                                  |                   |                 |                 |                  |                |                 |
| Relations  |                   |                 |                 |                  |                |                 |
| Provider Quality Monitoring                              |                   |                 |                 |                  |                |                 |
| Number of Audits   | NA                | 275             | 159             | 165              | 119            | 147             |
| Percent of Audits that passed with                       |                   |                 |                 |                  |                |                 |
| score of ≥85%  | NA                | 77.0%           | 71.0%           | 76.0%            | 72.0%          | 73.0%           |
| Coordination of Care Between                             |                   |                 |                 |                  |                |                 |
| Behavioral Health Provider and                           |                   |                 |                 |                  |                |                 |
| Primary Care Provider (PCP)                              |                   |                 |                 |                  |                |                 |
| Percent PCP is documented in                             |                   |                 |                 |                  |                |                 |
| member record  | NA                | 94.8%           | 95.4%           | 98.0%            | 96.2%          | 96.4%           |
| Percent documentation in member                          |                   |                 |                 |                  |                |                 |
| record that communication/                               |                   |                 |                 |                  |                |                 |
| collaboration occurred betweem                           |                   |                 |                 |                  |                |                 |
| behavioral health provider and primary                   |                   |                 |                 |                  |                |                 |
| care provider  | NA                | 75.0%           | 71.0%           | 81.0%            | 70.0%          | 86.8%           |

| Maaaura                               |             | January - March | April - June      | July - September  | October -        | January - March |
|---------------------------------------|-------------|-----------------|-------------------|-------------------|------------------|-----------------|
| Measure                               | Goal        | 2018            | 2018              | 2018              | December 2018    | 2019            |
| Provider Disputes                     | Cour        | 2010            | 2010              | 2010              | Determiner 2010  | 2010            |
| Number of Provider Disputes           | NA          | 55              | 13                | 22                | 21               | 33              |
| Percent Provider Dispute              | 100% within |                 |                   |                   |                  |                 |
| Determinations made within 30         | 30 Calendar |                 |                   |                   |                  |                 |
| calendar days from request            | Days        | 100.0%          | 100.0%            | 100.0%            | 100.0%           | 100.0%          |
| Average Number of Days to Resolve     | Dayo        | 1001070         |                   |                   |                  |                 |
| Provider Disputes                     | ≤30 days    | 7.1             | 6.08              | 7.8               | 12.9             | 6.5             |
| Utilization Management and C          |             |                 |                   |                   |                  |                 |
| Service Authorization Requests        |             | nation          |                   |                   |                  |                 |
| Percentage Determination Completed    |             |                 |                   |                   |                  |                 |
| within 14 days                        | 100%        | 99.1%           | 98.9%             | 98.9%             | 99.5%*           | 100.0%          |
| Field Care Coordination               | 10070       |                 |                   |                   | 001070           | 1001070         |
| Total Referrals to FCCs               | NA          | 136             | 184               | 144               | 235              | 238             |
| Average Number of Days Case Open      |             |                 |                   |                   |                  |                 |
| to FCC                                | NA          | 46              | 44                | 65                | 45               | 39              |
| Discharge Coordination: Post          |             | ,               |                   |                   |                  |                 |
| Discharge Follow-Up                   |             |                 |                   |                   |                  |                 |
| Number of Inpatient Discharges        | NA          | 804             | 798               | 638               | 768              |                 |
| Percent of Members with Follow-Up     | 101         |                 |                   |                   |                  |                 |
| Appointment or Authorization within 7 |             |                 |                   |                   |                  | Data is         |
| Days after discharge                  | NA          | 46.5%           | 47.0%             | 50.2%             | 47.1%            | reported 1      |
| Percent of Members with Follow-Up     | 101         | 1010 / 0        |                   |                   |                  | quarter in      |
| Appointment or Authorization within   |             |                 |                   |                   |                  | arrears         |
| 30 Days after discharge               | NA          | 67.0%           | 67.3%             | 71.2%             | 67.5%            |                 |
| Readmissions                          | 101         | 011070          | 011070            | 111270            | 011070           |                 |
| Number of Members Disharged           | NA          | 804             | 798               | 638               | 768              | Data is         |
|                                       |             |                 |                   |                   |                  | reported 1      |
| Percent of Members Readmitted         |             |                 |                   |                   |                  | quarter in      |
| within 30 days                        | NA          | 6.1%            | 7.9%              | 6.6%              | 5.8%             | arrears         |
| Inter-Rater Reliability               |             | 0.176           | 1.370             | 0.078             | 5.0 /8           |                 |
|                                       |             |                 |                   |                   |                  |                 |
|                                       |             |                 |                   |                   |                  |                 |
| Inter-Rater Reliabililty              | NA          |                 | New reporting     | guidelines are be | ing established. |                 |
| Peer-Review Audits                    |             |                 | ite in repetiting | galaointoo alo no | ing couplication |                 |
|                                       |             |                 |                   |                   |                  | De te la        |
|                                       |             |                 |                   |                   |                  | Data is         |
| MD Peer Review Audit Results          |             |                 |                   |                   |                  | reported 1      |
|                                       | > 00 00/    | 02 40/          | 100.0%            | 07.20/            | 00.00/           | quarter in      |
| Oloima                                | ≥ 88.0%     | 93.4%           | 100.0%            | 97.3%             | 90.0%            | arrears         |
| Claims                                |             |                 |                   |                   |                  |                 |
|                                       | 00.001      | 00.00/          | 00.004            | 00.004            | 00.004           | 00.004          |
| Claims Paid within 30 Calendar Days   | 90.0%       | 99.9%           | 99.9%             | 99.9%             | 99.9%            | 99.8%           |
| Claima Daid within 00 Calastas Davis  | 00.00/      | 400.00/         | 400.00/           | 100.00/           | 00.00/           | 00.00/          |
| Claims Paid within 90 Calendar Days   | 99.0%       | 100.0%          | 100.0%            | 100.0%            | 99.9%            | 99.9%           |
| Dollar Accuracy                       | 99.0%       | 99.7%           | 99.3%             | 99.6%             | 99.5%            | 99.8%           |
| Procedural Accuracy                   | 97.0%       | 100.0%          | 99.3%             | 99.5%             | 99.5%            | 99.2%           |

\*performance is viewed as meeting the goal due to established rounding methodology (rounding to the nearest whole number)

## **Outcomes Analysis**

There are multiple outcomes that Optum follows to assess the extent to which the IBHP benefits its members. These include measures of clinical symptoms and functional impairments, appropriateness of service delivery and fidelity to evidence-based practices, impact on hospital admissions/discharges and hospital readmissions, and timeliness of outpatient behavioral health care following hospital discharges.

#### **Utilization Rates**

**Methodology:** Utilization rates are based on claims data. Reliable data requires waiting for the 90-day claims lag allowed providers to file claims. The rate of utilization is calculated as follows: Numerator is the number of unique utilizers of service-type for a specific quarter. Denominator is the total number of IBHP members for the same quarter, in thousands.

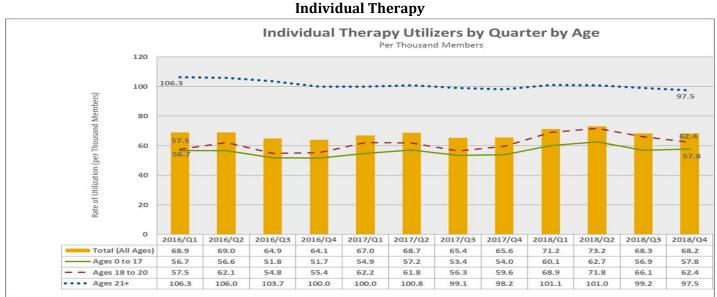
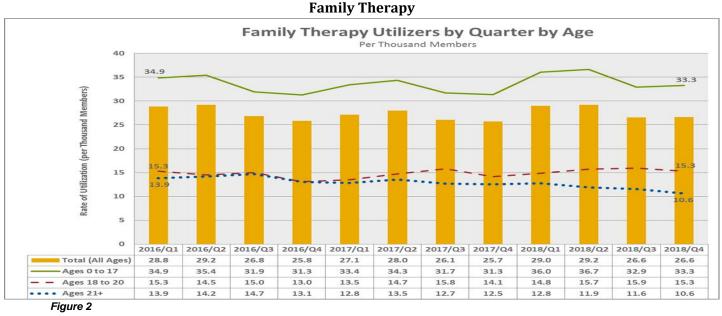


Figure 1



Idaho Behavioral Health Plan Quality Management and Utilization Management Quarterly Report – Q1, 2019. Approved at Optum Idaho QAPI meeting 5.15.19

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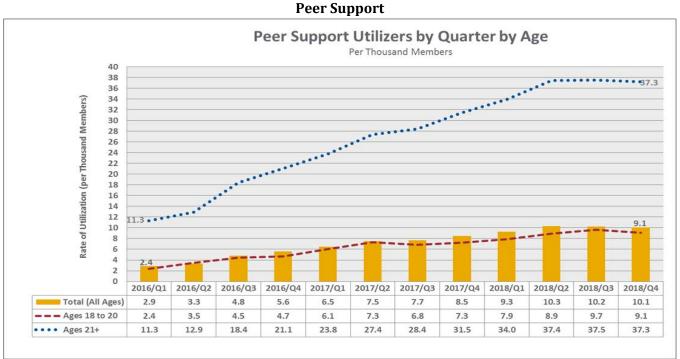
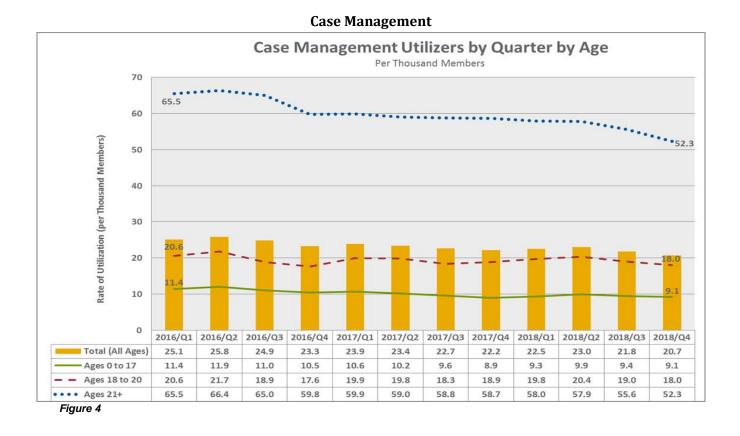


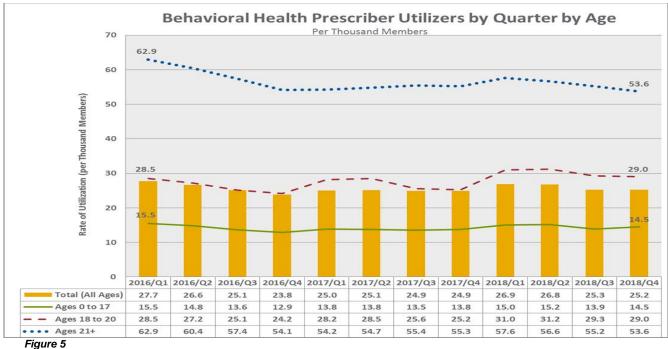
Figure 3



Idaho Behavioral Health Plan Quality Management and Utilization Management Quarterly Report – Q1, 2019. Approved at Optum Idaho QAPI meeting 5.15.19

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#### Skills Building/Community Based Rehabilitation Services (CBRS)

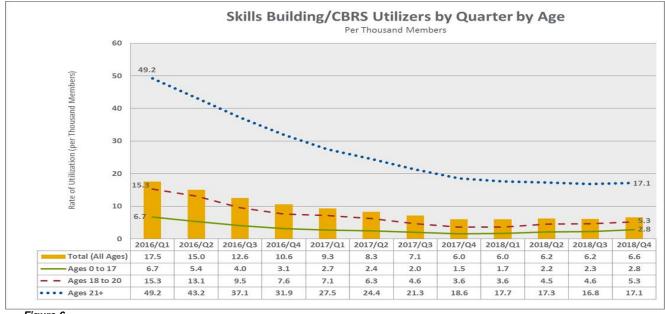


Figure 6

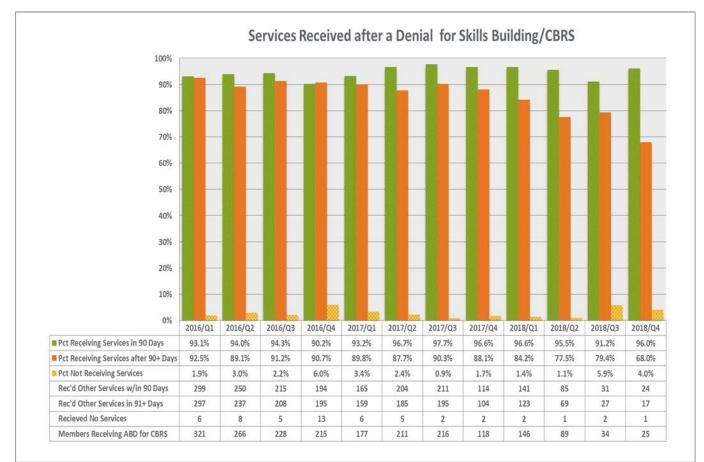
**Analysis:** Utilization rates fell within Optum Idaho expectations for Q4. Peer Support rates have plateaued for the past three quarters. Skills Building/CBRS utilization rates have remained consistent over the past four quarters. Starting in Q3 2018, this service was transformed from CBRS to Skills Building/CBRS for both adults and youth. This enhanced service focuses on competency in social, communication, and behavioral skills, and allows providers to deliver a structured process for addressing members' functional deficits in a timelier manner.

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**Barriers:** No identified barriers. Skills Building/CBRS is authorized according to medical necessity; utilizing evidence-based nationally recognized treatment(s) for the member's documented condition. **Opportunities and Interventions:** No opportunities for improvement were identified.

## Services Received Post Skills Building/CBRS Denial

*Methodology:* Based on Denial and Claims data, the graph below identifies members that received evidencebased service(s) after a Skills Building/CBRS request was found not to meet administrative and/or medical necessity criteria.



#### Figure 7

**Analysis:** 96% of members received evidenced-based therapeutic services within 90 days of a Skills Building/CBRS denial, which has been more or less the trend over the study period. An unknown percentage of these members receiving "no services" may in fact be receiving medication services from non-network prescribers that would not be reportable from Optum's claims database.

#### Barriers: No identified barriers.

**Opportunities and Interventions:** No opportunities for improvement were identified.

#### **Psychiatric Inpatient Utilization**

*Methodology:* Information is obtained from IDHW and other community resources using hospital discharge data. A hospital stay is considered a readmission if the admission date occurred within 30 days of discharge.

The data displayed indicates the rate of hospital discharges per quarter. To control for an increase in IBHP members over this time frame, the data has been standardized by displaying the numbers per 1,000 members.

**Analysis:** A well performing outpatient behavioral health system is generally expected to provide members with appropriate services in the least restrictive settings. The following data tracks the actual rates of psychiatric hospitalization, as a type of outcome measure for the plan's performance as a whole.

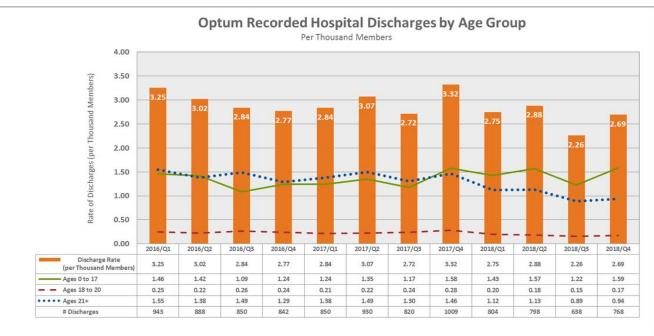
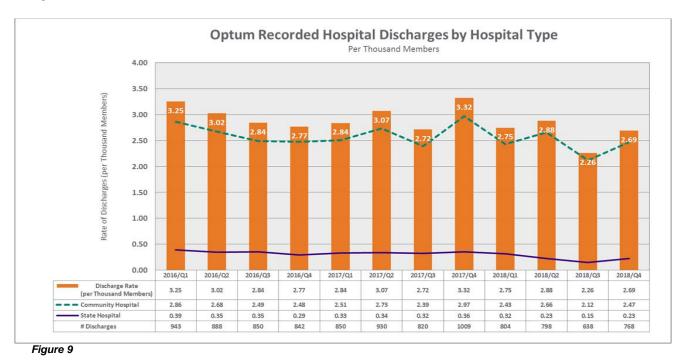


Figure 8



Figures 8 and 9 show the overall rate of discharges decreased year-over-year from 3.32 to 2.69 per 1,000 members, which represents a 19% decrease in hospitalizations, notwithstanding temporary rises in the discharge rate in Q2 2018.

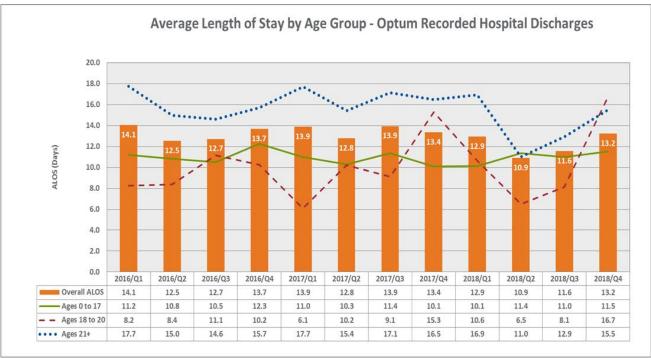
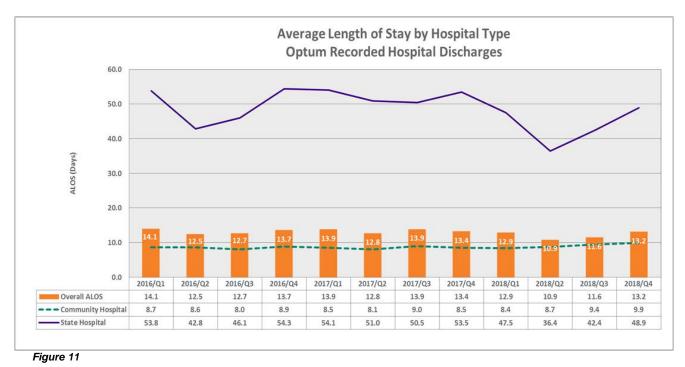


Figure 10

Figure 10 indicates that from Q4 2017 through Q4 2018, based on information reported to Optum Idaho, the overall average length of stay remained consistent, notwithstanding temporary decreases in average lengths of stay in Q2 and Q3 of 2018.



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Figure 11 shows the average length of stay by hospital type. State hospitals experienced a marked decline in Q1 and Q2 2018 but have increased the past two guarters. However year-over-year, the length of stay has declined. Community hospital rates have steadily increased each quarter during 2018.

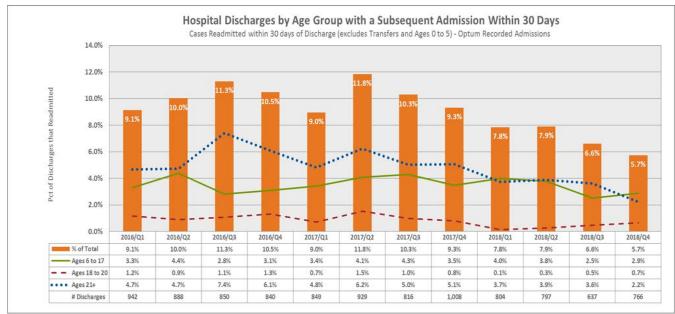




Figure 12 shows that during the study period from Q4 2017 through Q4 2018, readmissions decreased 38.7% year-over-year. According to HEDIS definition, a readmission to a hospital is counted for all persons aged 6 years and over and excludes transfers between hospitals.

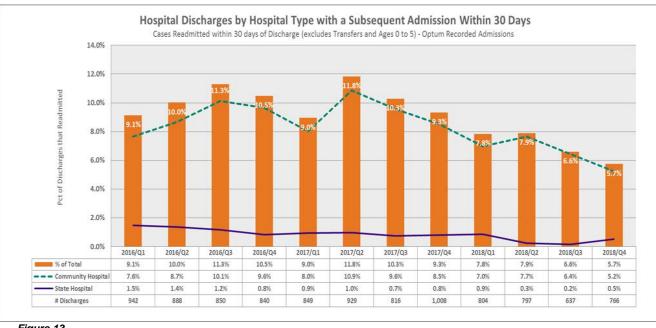
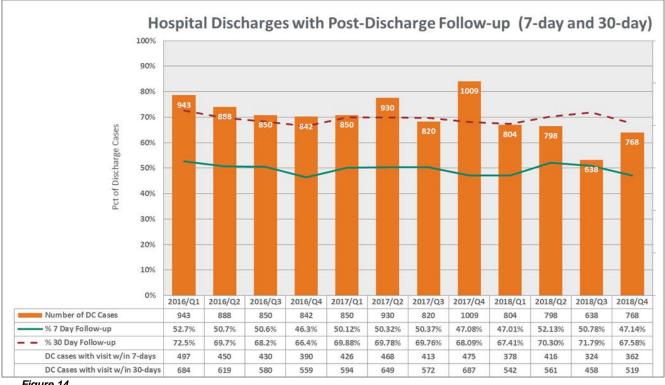


Figure 13

Figure 13 shows readmissions percentages by hospital type. During the study period from Q4 2017 through Q4 2018, the readmission rate for both state and community hospitals improved.

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Fiaure 14

Figure 14 shows Hospital Discharges with Post-Discharge Follow-up. One of the goals of care coordination is the continuity of care and the successful transition of members from inpatient to outpatient care. One of the measures for this is a HEDIS metric that examines the percentage of members who are discharged from inpatient care and subsequently receive an outpatient behavioral health visit within 7 days and 30 days. The attendance rates for post-discharge outpatient services have been consistent over the previous five quarters at approximately 47% for 7 days and 68% for 30 days post-discharge.

**Barriers:** Responsibility for arranging post-discharge outpatient appointments for behavioral health services rests with hospital discharge planners. Optum has an outpatient-only contract; as a result, hospitals and their staff responsible for discharge planning fall outside our management. However, within the Optum Idaho care coordination system, Optum discharge coordinators attempt to verify that appointments are scheduled and attended, but do not ensure—and sometimes are unable to ensure—that these appointments are done due to timely hospital discharge information.

**Opportunities and Interventions:** Optum Idaho has implemented an Appointment Reminder Program to help members discharged from an inpatient psychiatric unit seek appropriate outpatient follow-up care. Optum data indicates that those members signed up for the program are more likely to attend a follow-up appointment following discharge than those who do not participate in the program. Optum continues to work with all Idaho psychiatric hospitals to engage in the program.

## Algorithms for Effective Reporting and Treatment (ALERT)

Optum's proprietary Algorithms for Effective Reporting and Treatment (ALERT®) outpatient management program quantifiably measures the effectiveness of services provided to individual patients, to identify potential clinical risk and "alert" practitioners to that risk, track utilization patterns for psychotherapeutic services, and measure improvement of Member well-being. ALERT Online is an interactive dashboard that is available to

network providers. Information from the Idaho Standardized Assessments completed by the provider's patients is available in ALERT Online both as a provider group summary and also individual Member detail.

**Methodology:** The Idaho Standardized Assessment is a key component of the Idaho ALERT program providers are required to ask Members to complete the Wellness Assessment at the initiation of treatment and to monitor treatment progress whenever the provider requests authorization to continue treatment. An important part of assessment when engaging in population health is to monitor the severity of symptoms and functional problems among those being treated. One concept for understanding population health as an outcome is to monitor whether utilizers as a group are getting healthier or sicker.

The following analysis looks at the average baseline Wellness Assessment scores for all Wellness Assessments completed during the first and/or second visits during a quarter. It then follows up by looking at the average Wellness Assessment scores for all instruments submitted for subsequent visits during that quarter. The "follow-up assessments" may or may not include scores from the same members who completed the initial assessments in a quarter. Therefore, the following data should not be interpreted as showing before-and-after comparisons for individual members.

| Total<br>Score | Severity<br>Level | ADULT Global Distress Score Descriptions   |
|----------------|-------------------|--|
| 0-11           | Low               | Low level of distress (below clinical cut-off score of 12).  |
| 12-24          | Moderate          | The most common range of scores for clients initiating standard outpatient psychotherapy.                      |
| 25-38          | Severe            | Approximately one in four clients has scores in this elevated range of distress.                               |
| 39+            | Very<br>Severe    | This level represents extremely high distress. Only 2% of clients typically present with scores in this range. |

#### **Global Distress Scores**

| Total<br>Score | Severity<br>Level | YOUTH Global Distress Score Descriptions   |
|----------------|-------------------|--|
| 0-6            | Low               | Low level of distress (below clinical cut-off score of 7)                                  |
| 7-12           | Moderate          | The most common range of scores for clients initiating standard outpatient psychotherapy.  |
| 13-20          | Severe            | Approximately one in four clients has an initial score in this elevated range of distress. |
| 21+            | Very              | This level represents extremely high distress. Only 2% of clients                          |
|                | Severe            | typically present with scores in this range.   |



#### Figure 15

#### **Caregiver Strain Scores**

| Score | Severity<br>Level | Caregiver Strain Level Description  |
|-------|-------------------|---|
| 0-4   | Low               | No or mild strain (below clinical cut-off score of 4.7)   |
| 5-14  | Moderate          | The most common range of scores for caregivers with a child initiating outpatient psychotherapy.  |
| 15+   | Severe            | This level represents serious caregiver strain. Fewer than 10% of caregivers of children initiating outpatient psychotherapy report this level of strain. |

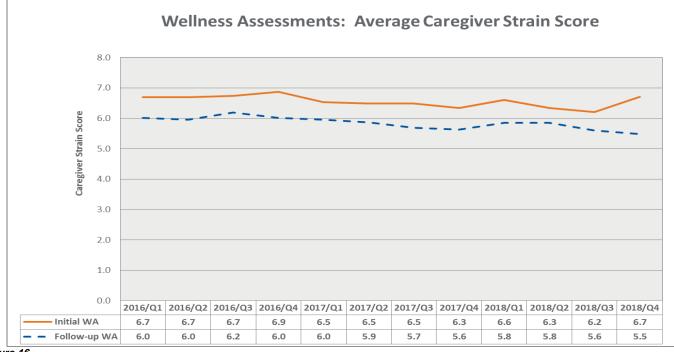


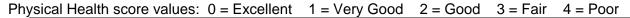
Figure 16

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#### **Average Overall Health Scores**

Overall physical health status is an important predictor of risk. Persons with coexisting physical and behavioral health problems tend to do worse than people with only behavioral health conditions.





#### Figure 17

*Analysis:* From Q4, 2017 – Q4, 2018, Average Global Distress scores for adults and youth (Figure 15), initial and follow-up assessment scores remained consistent. Average Caregiver Strain (Figure 16) measured within Moderate levels during the same period, and on average improved more than 10% between initial and follow-up assessments. For the Average Overall Health Score (Figure 17), adults scored on average between "fair" and "good" on the initial assessments. On follow-up assessments conducted over the same period, adults scored on average between "good" and "very good." These scores have remained consistent. During the same period of time (Figure 17), children and youth at baseline on initial assessment showed a consistent occurrence of physical health issues that averaged "very good." On follow-up assessment for the same period, children and youth showed improved scores in the range between "very good" and "excellent." These improved scores have remained consistent throughout the study period.

#### Barriers: No identified barriers.

**Opportunities and Interventions:** No opportunities for improvement were identified.

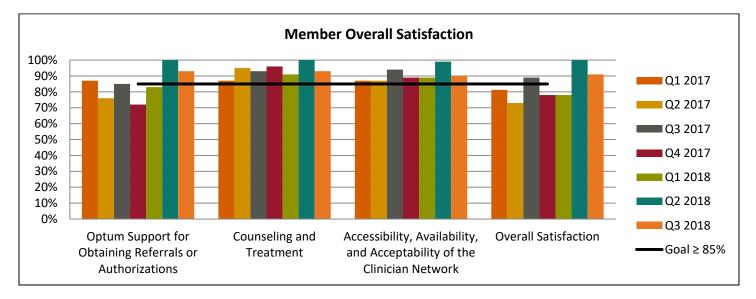
#### **Member Satisfaction Survey Results**

*Methodology:* Optum surveys Optum Idaho Behavioral Health Plan adults 18 years of age and older and parents of children aged 11 years and younger. The survey is administered through a live telephone interview. Translation services are available to members upon request. Due to various Privacy Regulations, members between the ages of 12 and 17 are not surveyed.

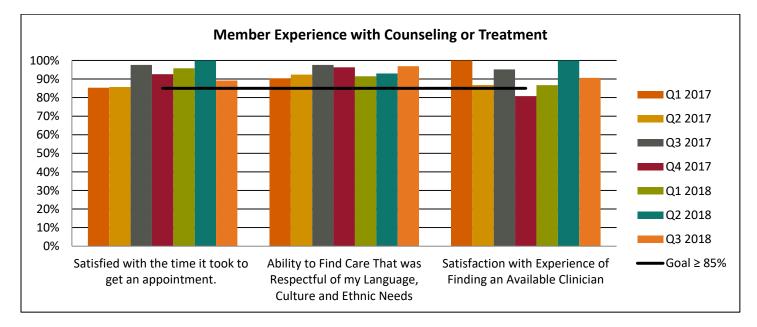
To be eligible for the survey, the member must have received services during the 90 days prior to the survey and have a valid telephone number on record. A random sample of individuals eligible for the survey is

selected and called until the desired quota was met or the sample was exhausted. Members who have accessed services in multiple quarters are eligible for the survey only once every six months. The surveys are conducted over a 3-month period of time after the quarter the services were rendered.

**Analysis:** The Quarter 4, 2018, results for Optum Idaho included surveys conducted from October 1, 2018, through December 31, 2018. The total number of members who responded to the survey was 67; a response rate of 11%. Of the total interviews conducted, none resulted in a request for translation services; all (100%) of the surveys completed were conducted in English. The goal of  $\geq$ 85% was met again in all domains.



In addition, the Member Satisfaction Survey includes specific questions related to the member's experiences with counseling and treatment. The results are in the graph, "Member Experience with Counseling or Treatment," below. The goal of ≥85% was met again in all domains.



*Barriers:* Scores have fluctuated with no identified trends at this time. *Opportunities and Interventions:* Optum Idaho will continue to monitor to identify trends.

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## **Provider Satisfaction Survey Results**

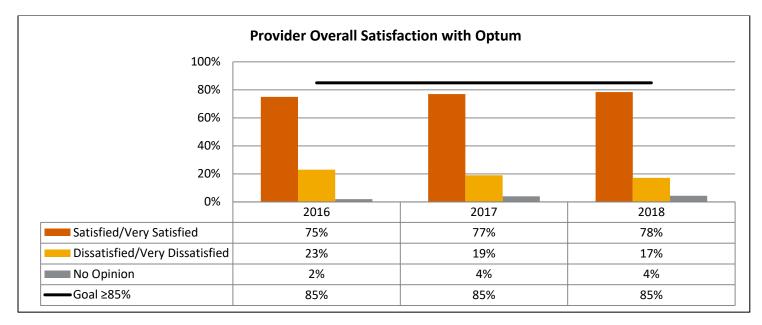
The goal of the research design of the Provider Satisfaction Survey is to provide representative and reliable measurement of providers' experiences with, attitudes toward, and suggestions for Optum Idaho.

*Methodology:* Optum Idaho's Provider Satisfaction Survey is designed to connect with all Optum Idaho network providers to give them an opportunity to participate in the research.

There are 3 modes for providers to complete the survey:

- 1. Outbound Telephone Call
- 2. Inbound Telephone Call from Provider
- 3. Online Survey

**Analysis:** The 2018 Provider Satisfaction Survey Overall Satisfaction was 78.4%. Overall satisfaction has continued to increase since 2016.



**Barriers:** The Optum Idaho performance goal for Overall Satisfaction is  $\geq$ 85.0%. While the annual survey results fell below  $\geq$ 85.0%, Optum will continue to monitor and identify trends.

Opportunities and Interventions: Action plans for 2019 include:

- Continue process for regular piloting initiatives with providers and seeking input.
- Create subcommittees of the Provider Advisory Committee for special topics.
- Increase visits and meetings with provider associations and offices.
- Educate providers on the use of the Net Promotor Score.
- Create trainings/webinars on specific issues identified within survey.

# Performance Improvement Project(s)

Performance Improvement Projects (PIPs) are designed to achieve, through ongoing measurements and intervention, significant improvement, sustained over time, in clinical care and nonclinical care areas that are expected to have a favorable effect on health outcomes and Member satisfaction.

#### **Appointment Reminder Program**

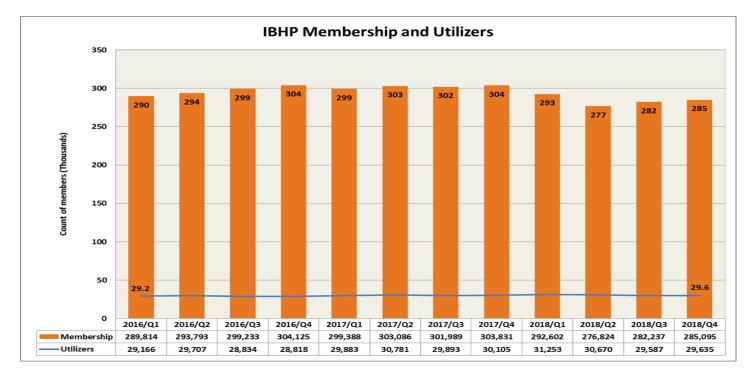
**Analysis:** The purpose of this project is to improve outcomes for Members who have been hospitalized to ensure they have a behavioral health appointment within 30 days of inpatient discharge. Research indicates that individuals who receive a follow-up appointment within 7 and 30 days of discharge are less likely to be admitted in the future. In February, 10 hospitals were trained on the program. Optum Idaho continues to work with hospitals who were not responding or who were having difficulty with the process. Optum data indicates that those participating in the program are more likely to attend an outpatient behavioral health appointment than those not participating in the program.

*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

# Accessibility & Availability

#### Idaho Behavioral Health Plan Membership

**Methodology:** The Idaho Department of Health and Welfare (IDHW) sends IBHP Membership data to Optum Idaho on a monthly basis. "Membership" refers to IBHP members with the Medicaid benefit. "Utilizers" refers to the number of Medicaid members who use IBHP services. Due to claims lag, data is reported one quarter in arrears.



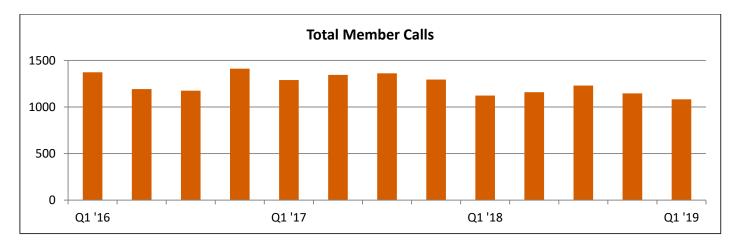
Analysis: Membership and Utilizers increased during the quarter. No identified trends year-over-year.

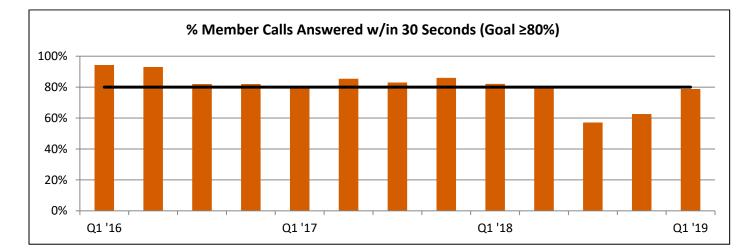
**Barriers:** Based on the above analysis, no barriers were identified. **Opportunities and Interventions:** No opportunities for improvement were identified

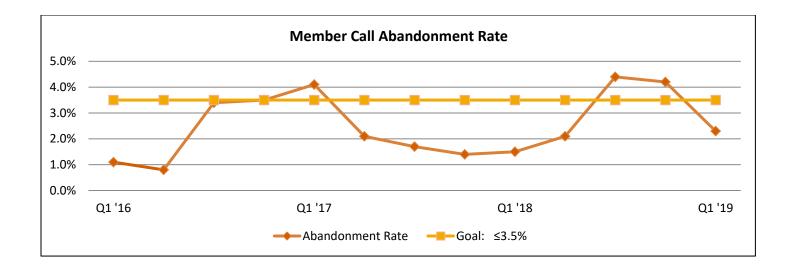
#### **Member Services Call Standards**

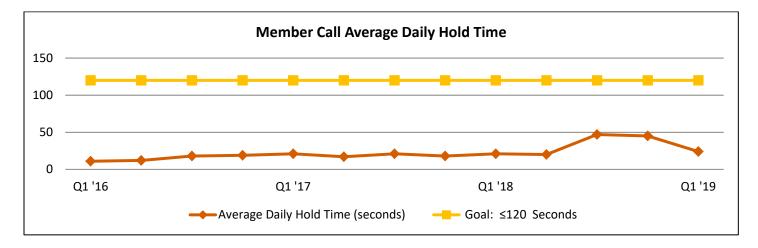
*Methodology:* Optum Idaho telephone access is provided 24 hours a day, seven days a week, 365 days per year through our toll-free Member Access and Crisis Line. Optum Idaho is contractually obligated to track the percent of member calls answered within 30 seconds, daily average hold time and call abandonment rate.

*Analysis:* During Q1, the Member Services and Crisis Line received a total of 1,083 calls. Calls answered within 30 seconds fell below the goal of  $\geq$ 80% at 78.8%. The call abandoned rate was 2.3% which met both the internal Optum Idaho Standards goal of  $\leq$ 3.5% and the IBHP Contractual Standards goal of  $\leq$ 7.0%. Average Daily Hold Time continued to meet the goal.







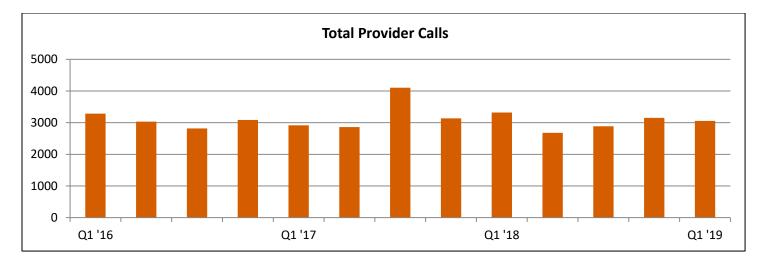


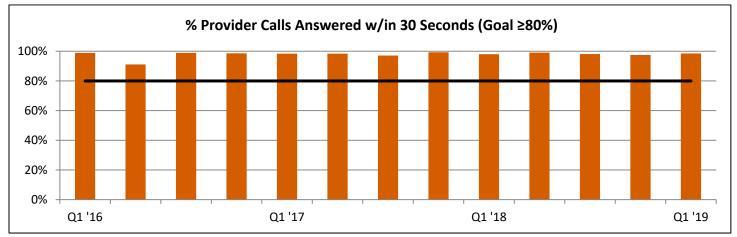
**Barriers:** Performance goal was not met for Percent of Calls Answered within 30 Seconds. **Opportunities and Interventions:** An Improvement Action Plan (IAP) has been implemented to improve performance standards. The performance standards and improvement strategies are monitored on a weekly basis.

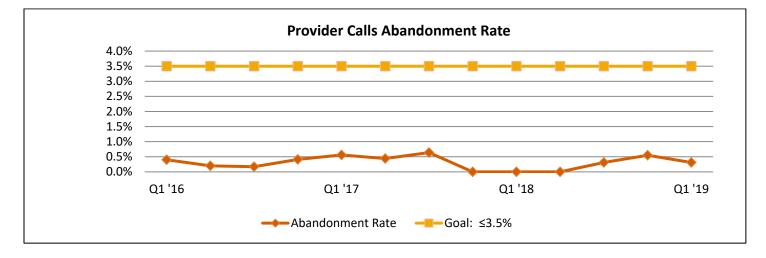
#### **Customer Service (Provider Calls) Standards**

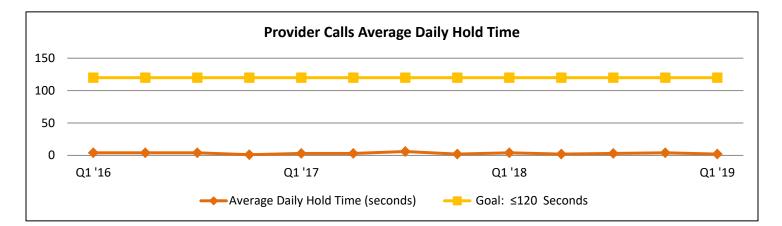
**Methodology:** Optum Idaho is contractually obligated to track the percent of provider calls answered within 30 seconds, daily average hold time and call abandonment rate. The Customer Service Line is primarily used by providers, IDHW personnel and any other stakeholders to contact Optum Idaho to ensure the needs of our providers and stakeholders are met in a timely and efficient manner.

*Analysis:* The total number of Customer Service provider calls during Q1 was 3,056. Customer service call standards met performance goals for all three customer service line measures again during Q1. The percent of calls answered within 30 seconds was at 98.5%, remaining above the goal of  $\geq$ 80%. The call abandonment rate was 0.31% continuing to meet both the Optum Idaho internal goal of  $\leq$ 3.5% and the IBHP Contract Standard of  $\leq$  7%. Average Daily Hold time continued to meet the goal.







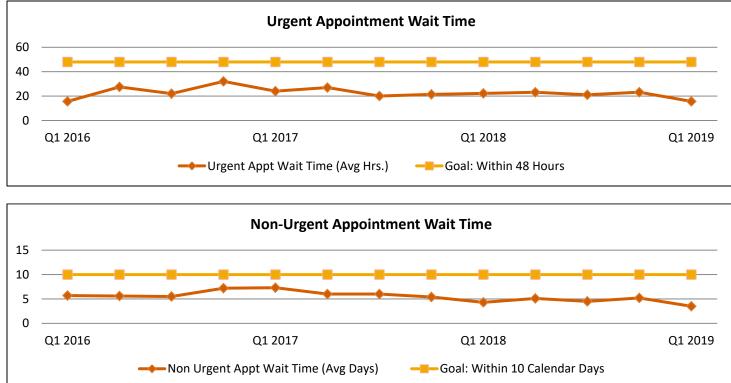


**Barriers:** Based on the above analysis, no barriers were identified. **Opportunities and Interventions:** No opportunities for improvement were identified.

#### **Urgent and Non-Urgent Access Standards**

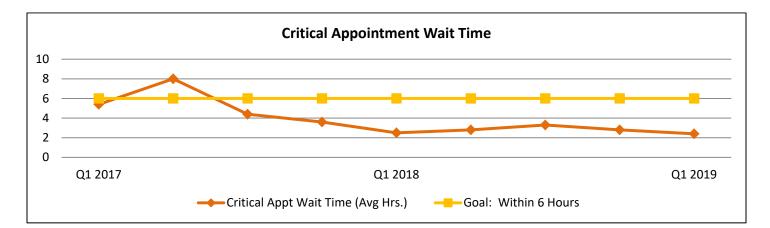
**Methodology:** As part of Optum Idaho's Quality Improvement Program, and to ensure that all members have access to appropriate treatment as needed, Optum developed, maintains, and monitors a network with adequate numbers and types of clinicians and outpatient programs. Optum requires that network providers adhere to specific access standards for *Urgent Appointments* being offered within 48 hours, *Non-urgent Appointments* being offered within 10 business days of request, and *Critical Appointments* being offered within 6 hours. Access to care is monitored via monthly provider telephone polling by the Network team.

*Analysis:* During Q1, access standards were met in all areas: Urgent, Non-Urgent, and Critical appointment wait times.



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*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

#### **Geographic Availability of Providers**

*Methodology:* GeoAccess reporting enables the accessibility of health care networks to be accurately measured based on the geographic locations of health care providers relative to those of the members being served. On a quarterly basis, Optum Idaho runs a report using GeoAccess<sup>™</sup> software to calculate estimated drive distance, based on zip codes of unique members and providers/facilities. Performance against standards is determined by calculating the percentage of unique members who have availability of each level of service provider and type of provider/service within the established standards.

Optum Idaho's contract availability standards for "Area 1" requires one (1) provider within 30 miles for Ada, Canyon, Twin Falls, Nez Perce, Kootenai, Bannock and Bonneville counties. For the remaining 41 counties (37 remaining within the state of Idaho and 4 neighboring state counties) in "Area 2" Optum Idaho's standard is one (1) provider within 45 miles.

| Geograph<br>of Provide | ic Availability<br>ers | Performance<br>Goal | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019 |
|------------------------|------------------------|---------------------|---------|---------|---------|---------|---------|
| Area 1                 | (within 30 miles)      | 100.0%              | 99.8%   | 99.8%   | 99.8%   | 99.8%   | 99.8%   |
| Area 2                 | (within 45 miles)      | 100.0%              | 99.8%   | 99.7%   | 99.8%   | 99.7%   | 99.8%   |

**Analysis:** Optum Idaho continued to meet contract availability standards. During Q1, Area 1 and Area 2 availability standards were met at 99.8%. Our performance is viewed as meeting the goal due to established rounding methodology (rounding to the nearest whole number). Of note, not all members outside of the geographic area are utilizers of behavioral health services.

Barriers: Based on the above analysis, no barriers were identified.

**Opportunities and Interventions:** The implementation of telehealth under the IBHP has allowed for more intervention opportunities for members living outside of the designated geographic areas. Optum is analyzing ways in which telehealth can better serve those members.

## Member Protections and Safety

Optum's policies, procedures and guidelines, along with the quality monitoring programs, are designed to help ensure the health, safety and appropriate treatment of Optum Idaho members. These guiding documents are

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informed by national standards such as NCQA (National Committee for Quality Assurance) and URAC (Utilization Review Accreditation Commission).

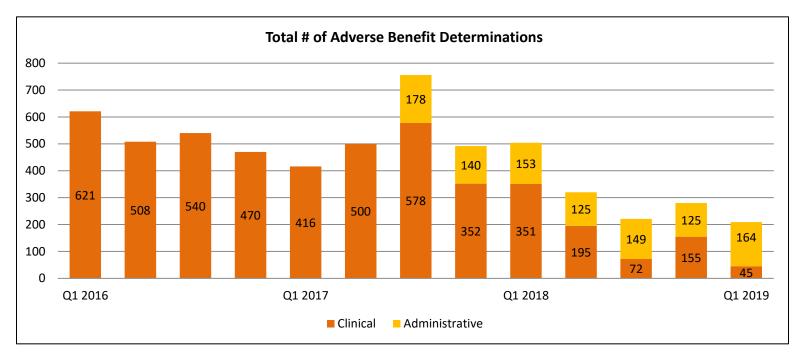
Case reviews are conducted in response to requests for coverage for treatment services. They may occur prior to a member receiving services (pre-service), or subsequent to a member receiving services (post-service or retrospective). Case reviews are conducted in a focused and time-limited manner to ensure that the immediate treatment needs of members are met, to identify alternative services in the service system to meet those needs, and to ensure the development of a person-centered plan, including advance directives.

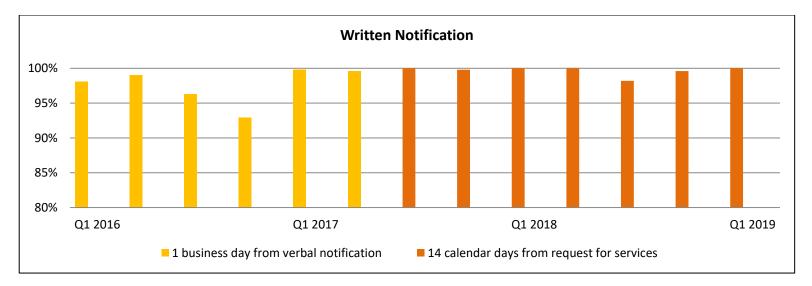
As part of Optum's ongoing assessment of the overall network, Optum Idaho evaluates, audits, and reviews the performance of existing contracted providers, programs, and facilities.

#### **Notification of Adverse Benefit Determination**

**Methodology:** An Adverse Benefit Determinations (ABD's) is defined as the denial or limited authorization of a requested service. When a request for services is received, Optum has 14 calendar days to review the case, make a determination to authorize services or deny services in total or in part, and mail the ABD notification letter—if applicable. An ABD can be based on Clinical or Administrative guidelines.

**Analysis:** In Q1, Optum issued 209 ABDs – 45 Clinical and 164 Administrative. All ABD written notifications were completed within turnaround time. Optum continues to see a decrease in clinical ABDs. This can be attributed to two factors: 1) Optum has reduced the number of services requiring pre-service authorizations and 2) Network Providers are more cognizant on what's required to get an authorization and less likely to submit a request that could potentially get denied.



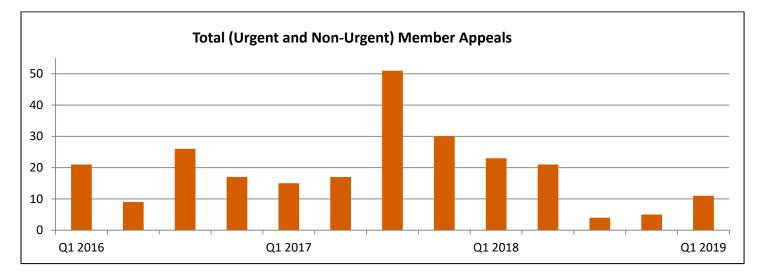


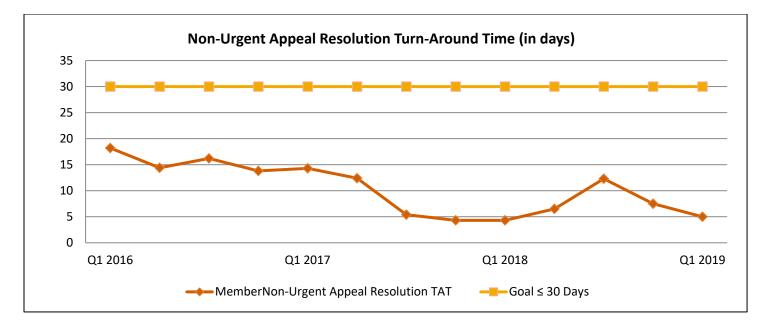
*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

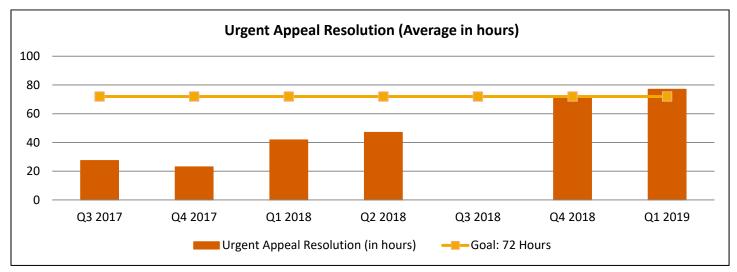
## **Member Appeals**

**Methodology:** Optum Idaho recognizes the right of a member or authorized representative to appeal an adverse benefit determination that resulted in member financial liability or denied services. All non-urgent appeals are required to be reviewed and resolved within 30 calendar days. Urgent appeals are required to be reviewed and resolved within 72 hours. Additionally, all non-urgent appeals are required to be acknowledged within 5 calendar days from receipt of the complaint with an acknowledgement letter. Urgent appeal requests do not require an acknowledgement letter. All appeals are upheld, overturned, or partially overturned.

**Analysis:** In Q1, Optum Idaho received 8 non-urgent appeals and 3 urgent appeal requests. All non-urgent appeals met performance goals. One (1) urgent appeal fell out of the performance goal for determination turnaround time.







**Barriers:** The one urgent appeal outside of the TAT was attributed to human-error. No barriers identified. **Opportunities and Interventions:** No opportunities for improvement were identified.

#### **Complaint Resolution and Tracking**

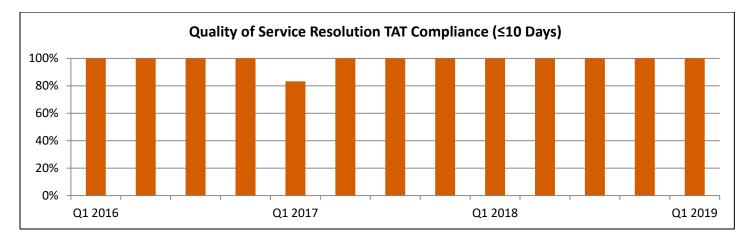
*Methodology:* A complaint is an expression of dissatisfaction logged by a member, a member's authorized representative or a provider concerning the administration of the plan and services received. This is also known as a Quality of Service (QOS) complaint. A concern that relates to the quality of clinical treatment services provided by an individual provider or agency in the Optum Idaho network is a Quality of Care (QOC) Concern.

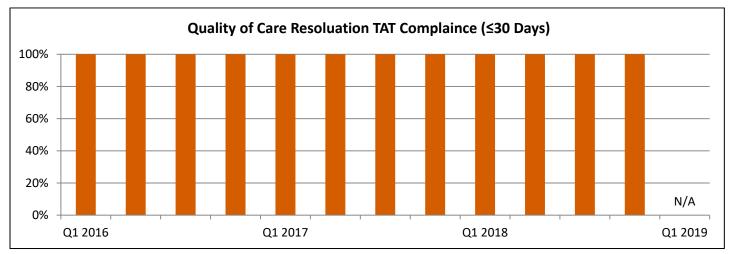
Complaints are collected and grouped into the following broad categories: Benefit, Service, Access, Billing & Financial, Quality of Care, Privacy Incident, and Quality of Practitioner Office Site.

Optum Idaho maintains a process for recording and triaging Quality of Care (QOC) Concerns and Quality of Service (QOS) complaints, to ensure timely response and resolution in a manner that is consistent with contractual and operational standards. Both QOS Complaints and QOC Concerns are to be acknowledged

within 5 business days. QOS Complaints are to be resolved within 10 business days and QOC Concerns are to be resolved within 30 calendar days.

**Analysis:** During Q1, there were 14 total complaints processed. All 14 were Quality of Service complaints. There were no Quality of Care Concerns. Optum Idaho was at 100% compliance for all acknowledgement and resolution turnaround times.





#### **Complaints by Type**

| Quarter | Benefit | Service | Access | Billing &<br>Financial | Clinical<br>Quality of<br>Care | Privacy<br>Incident | Quality of<br>Practitioner<br>Office |
|---------|---------|---------|--------|------------------------|--------------------------------|---------------------|--------------------------------------|
| Q1 2016 | 4       | 9       | 0      | 0                      | 1                              | 0                   | 0                                    |
| Q2 2016 | 4       | 9       | 1      | 0                      | 3                              | 0                   | 1                                    |
| Q3 2016 | 2       | 14      | 0      | 1                      | 1                              | 0                   | 0                                    |
| Q4 2016 | 1       | 9       | 0      | 0                      | 1                              | 0                   | 0                                    |
| Q1 2017 | 2       | 8       | 1      | 1                      | 1                              | 0                   | 0                                    |
| Q2 2017 | 2       | 16      | 1      | 1                      | 3                              | 0                   | 0                                    |
| Q3 2017 | 4       | 9       | 0      | 0                      | 2                              | 0                   | 1                                    |

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| Quarter | Benefit | Service | Access | Billing &<br>Financial | Clinical<br>Quality of<br>Care | Privacy<br>Incident | Quality of<br>Practitioner<br>Office |
|---------|---------|---------|--------|------------------------|--------------------------------|---------------------|--------------------------------------|
| Q4 2017 | 3       | 5       | 0      | 1                      | 1                              | 0                   | 1                                    |
| Q1 2018 | 0       | 6       | 3      | 0                      | 2                              | 0                   | 0                                    |
| Q2 2018 | 1       | 10      | 1      | 5                      | 1                              | 0                   | 0                                    |
| Q3 2018 | 0       | 8       | 4      | 0                      | 5                              | 0                   | 0                                    |
| Q4 2018 | 0       | 11      | 3      | 2                      | 5                              | 0                   | 0                                    |
| Q1 2019 | 3       | 6       | 3      | 2                      | 0                              | 0                   | 0                                    |
| Total   | 26      | 120     | 17     | 13                     | 26                             | 0                   | 3                                    |

Barriers: Based on the above analysis, no barriers were identified.

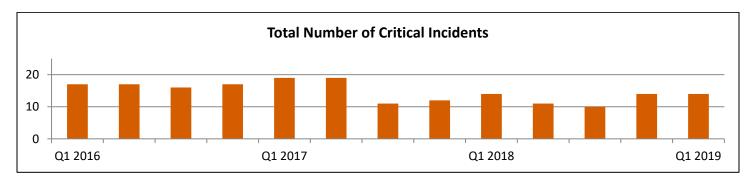
Opportunities and Interventions: No opportunities for improvement were identified.

# **Critical Incidents**

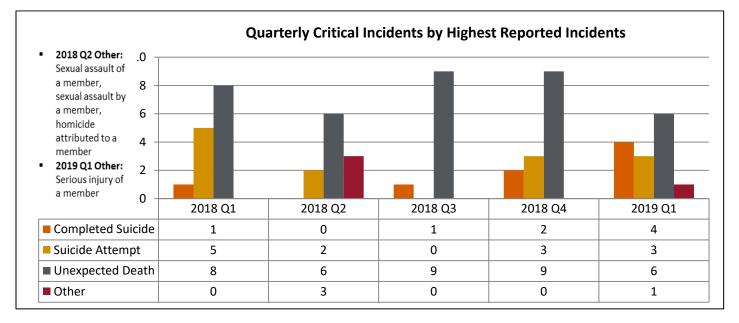
**Methodology:** To improve the overall quality of care provided to our members, Optum Idaho employs peer reviews for occurrences related to members that have been identified as Critical Incidents (CI). Providers are required to report CI's to Optum Idaho within 24 hours of being made aware of the occurrence. A CI is a serious, unexpected occurrence involving a member that is believed to represent a possible Quality of Care Concern on the part of the provider or agency providing services, which has, or may have, detrimental effects on the member, including death or serious disability, that occurs during the course of a member receiving behavioral health treatment.

Optum has a Sentinel Events Committee (SEC) to review CI's identified as having a Quality of Care Concern and that meet Optum's definition of sentinel events. Optum Idaho has a Peer Review Committee (PRC) to review CI's identified as having a Quality of Care Concern and that do not meet Optum's definition of sentinel event. The SEC and PRC make recommendations for improving patient care and safety, including recommendations that the Provider Quality Specialists conduct site audits and/or record reviews of providers in the Optum Idaho network as well as providers working under an accommodation agreement with Optum Idaho to provide services to members. The SEC and PRC may provide providers with written feedback related to observations made as a result of the review of the CI. An internal CI Ad-hoc review is completed within 5 business days from notification of incident.

**Analysis:** There were 14 CI's reported during Q1. The turnaround time for Ad-Hoc Committee review within 5 business days from notification of incident was met. The highest number of CI's during Q1 fell in the category of unexpected deaths. One CI met the definition of a sentinel event and was sent to the SEC committee for review.



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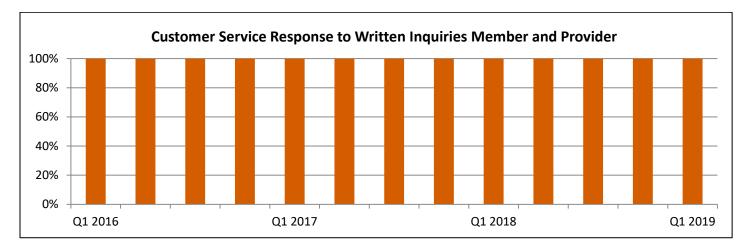


**Barriers:** Based on the above analysis, no barriers were identified. **Opportunities and Interventions:** No opportunities for improvement were identified.

#### **Response to Written Inquiries**

*Methodology:* Optum Idaho's policy is to respond to all phone calls, voice mail and email/written inquiries from members and providers, within two (2) business days. This data is maintained and tracked in an internal database by Optum Idaho's Customer Service Department.

**Analysis:** During Q1, the data indicated that the standard of 100% acknowledged within 2 business days was again met.



**Barriers:** Based on the above analysis, no barriers were identified. **Opportunities and Interventions:** No opportunities for improvement were identified.

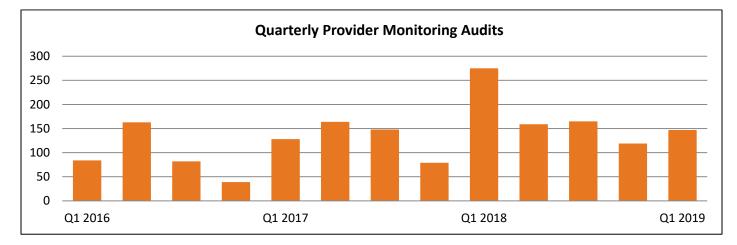
# **Provider Monitoring and Relations**

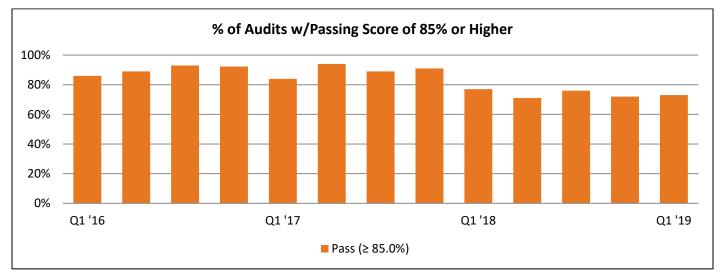
## **Provider Quality Monitoring**

Optum Idaho monitors provider adherence to quality standards via site visits. The Optum Idaho Provider Quality Specialists complete treatment record reviews and site audits to facilitate communication, coordination and continuity of care and to promote efficient, confidential and effective treatment, and to provide a standardized review of practitioners and facilities on access, clinical record keeping, quality, and administrative efficiency in their delivery of behavioral health services.

**Methodology:** Following an audit, the provider will receive initial verbal feedback and written feedback within 30 days of the site visit. Scores above 85% are considered passing. A score between 80-84% requires submission of a corrective action plan. A score of 79% or below requires submission of a corrective action plan and participation in a re-audit within 4 - 6 months. Audit types and scores are tracked in an internal Excel tracking spreadsheet.

*Analysis:* During Q1, there were 147 Provider Audits completed. Of the 147 audits completed, 73.0% received a passing score.





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## **Coordination of Care**

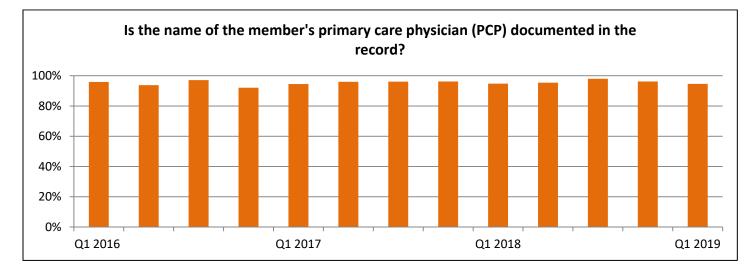
**Methodology:** To coordinate and manage care between behavioral health and medical professionals, Optum requires providers to obtain the member's consent to exchange appropriate treatment information with medical care professionals (e.g. primary care physicians, medical specialists). Optum requires that coordination and communication take place at the time of intake, during treatment, the time of discharge or termination of care, between levels of care and at any other point in treatment that may be appropriate. Coordination of services improves the quality of care to members in several ways:

- It allows behavioral health and medical providers to create a comprehensive care plan
- It allows a primary care physician to know that his or her patient followed through on a behavioral health referral
- It minimizes potential adverse medication interactions for members who are being treated with psychotropic and non-psychotropic medication
- It allows for better management of treatment and follow-up for members with coexisting behavioral and medical disorders
- It promotes a safe and effective transition from one level of care to another
- It can reduce the risk of relapse

Some members may refuse to allow for release of this information. This decision must be noted in the clinical record after reviewing the potential risks and benefits of this decision. Optum, as well as accrediting organizations, expect providers to make a "good faith" effort at communicating with other behavioral health clinicians or facilities and any medical care professionals who are treating the member as part of an overall approach to coordinating care.

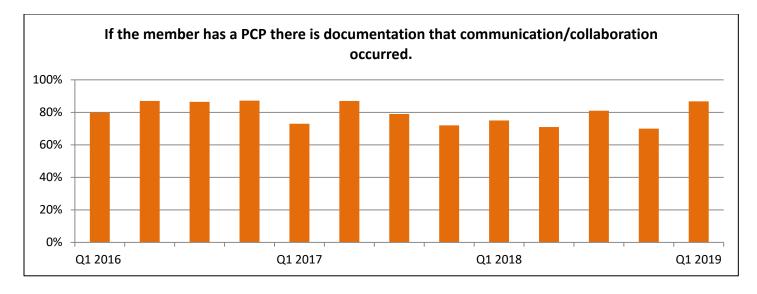
The Treatment Record Review Audit Tool includes questions related to Coordination of Care. These questions are completed during an audit by Optum Idaho Provider Quality Specialist (audit) staff.

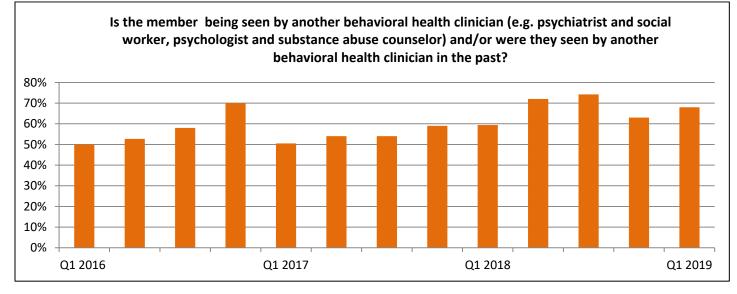
**Analysis:** Coordination of Care audits completed during Q1 revealed that 96.4% of member records reviewed had documentation of the name of the member's PCP. Of those, 86.8% indicated that Communication/Collaboration had occurred between the behavioral health provider and the member's PCP. Audit results also showed that 68.0% of the records indicated the member was being seen (or had been seen in the past) by another behavioral health clinician (psychiatrist, social worker, psychologist, substance abuse counseling). Of those, 85.0% indicated that communication/collaboration had occurred.

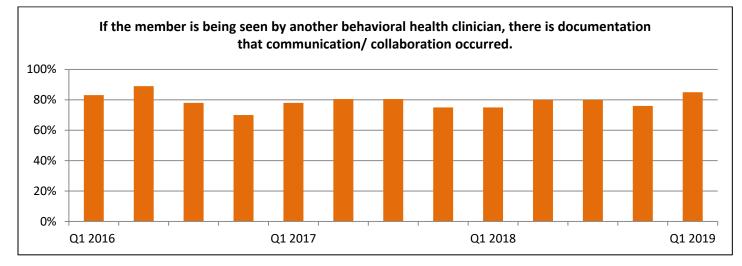


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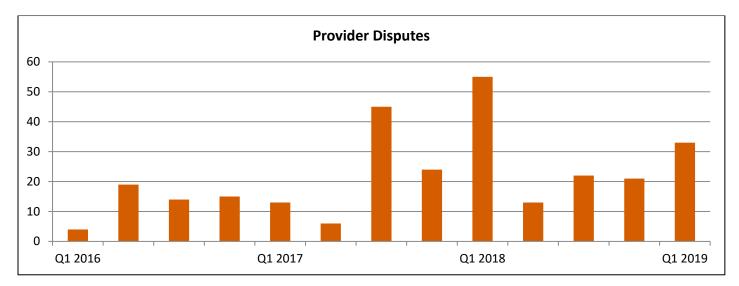
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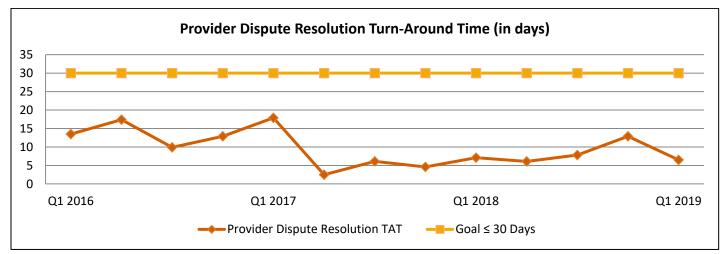
*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

#### **Provider Disputes**

*Methodology:* Provider Disputes are requests by a practitioner for review of a non-coverage determination when a service has already been provided to the member, and includes a clearly expressed desire for reconsideration and indication as to why the non-coverage determination is believed to have been incorrectly issued. A denied claim or an Administrative ABD are the two most common disputed items. Provider disputes require that a written resolution notice be sent within 30 calendar days following the request for consideration.

*Analysis:* During Q1, there were 33 Provider Disputes. Of the 33 disputes, 17 were fully overturned and 1 was partially overturned. All disputes were resolved within the turnaround time. The overall average turnaround time was 6.5 days.



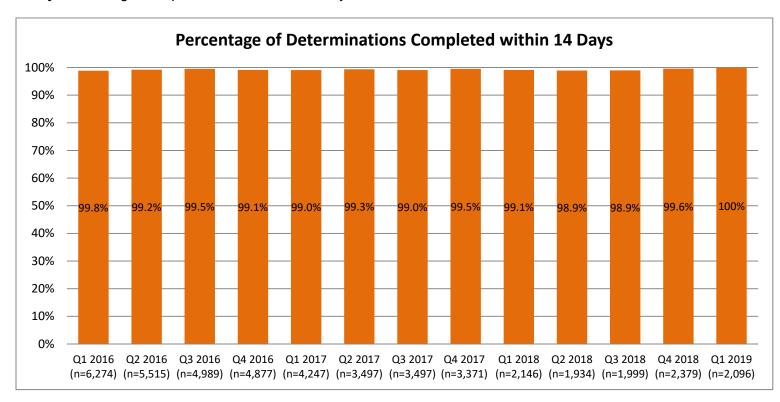


*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

# Utilization Management and Care Coordination

## **Service Authorization Requests**

**Methodology:** Optum Idaho has formal systems and workflows designed to process pre-service, concurrent and post-service requests for benefit coverage of services, for both in-network and out-of- network (OON) providers and agencies. Optum Idaho adheres to a 14-day turnaround time for processing requests for non-urgent pre-service requests.



Analysis: During Q1, Optum Idaho met the 14-day turnaround time.

Barriers: Based on the above analysis, no barriers were identified.

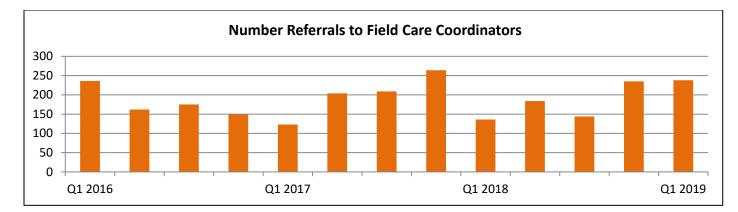
Opportunities and Interventions: No opportunities for improvement were identified.

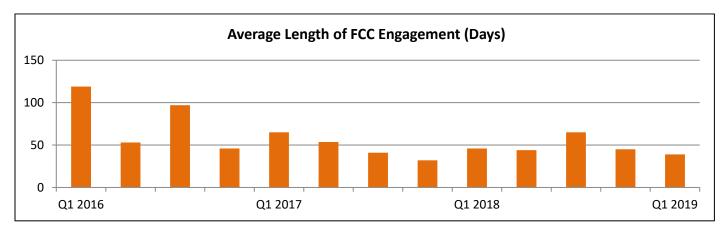
## Field Care Coordination

*Methodology:* The Field Care Coordination (FCC) program includes regionally based clinicians across the state of Idaho. They provide locally based care coordination and discharge planning support. Field Care Coordinators work with the provider to help members. The FCC team focuses on member wellness, recovery, resiliency, and an increase in overall functioning. They do this through:

- Focusing on members and member families who are at greatest clinical risk
- Focusing on member's wellness and the member's responsibility for his/her own health and well-being.
- Improved care coordination for members moving between services, especially those being discharged from 24-hour care settings.

*Analysis:* During Q1, Field Care Coordinators received 238 referrals. The average length of FCC engagement during Q1 was 39 days.



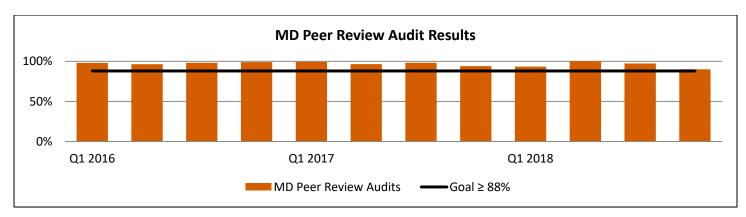


**Barriers:** Based on the above analysis, no barriers were identified. **Opportunities and Interventions:** No opportunities for improvement were identified.

#### **Peer Reviewer Audits**

**Methodology:** Optum Idaho promotes a process for review and evaluation of the clinical documentation of adverse benefit determinations by Optum physicians in their role as Peer Reviewers, for completeness, quality and consistency in the use of medical necessity criteria, coverage determination guidelines and adherence to standard Care Advocacy policies. Any pattern of deficiency incurred by an individual Peer Reviewer may result in clinical supervision, as needed. Optum Idaho's established target score for Peer Reviewer audits is  $\geq$  88%.

*Analysis:* This data is reported one quarter in arrears. The MD Peer Review Audit result for Q4, 2018, was 90.0%.



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*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

#### **Inter-Rater Reliability**

Optum Idaho evaluates and promotes the consistent application of the Level of Care Guidelines and the Coverage Determination Guidelines by clinical personnel by providing orientation and training, routinely reviewing documentation of clinical transactions in member records, providing ongoing supervision and consultation and administering an annual assessment of inter-rater reliability. A report will be submitted for inclusion in the Q2, 2019 Quarterly Report

## **Population Analysis**

#### Language and Culture

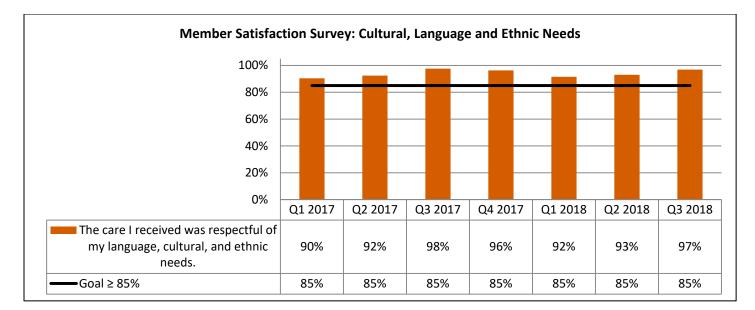
**Methodology**: Optum strives to provide culturally competent behavioral health services to its Members. Optum uses U. S. Census results to estimate the ethnic, racial, and cultural distribution of our membership. Below is a table listing the 2015 census results for ethnic, racial and cultural distribution of the Idaho Population. Optum Idaho uses the Member Satisfaction Survey to gage whether the care that the member receives is respectful to their cultural and linguistic needs.

| 2015* Idaho Census Results for Ethnic, Racial and Cultural Distribution of Population |                       |       |       |                                       |       |   |                      |  |
|---|-----------------------|-------|-------|---------------------------------------|-------|---|----------------------|--|
| Total<br>Population<br>(Estimate)   | Hispanic<br>or Latino | White | Black | American<br>Indian &<br>Alaska Native | Asian | Native<br>Hawaiian<br>& Other Pacific<br>Islander | Two or more<br>races |  |
| 1,634,464   | 12.2%                 | 93.4% | 0.8%  | 1.7%                                  | 1.5%  | 0.2%  | 2.3%                 |  |

\*most current data available

**Analysis:** Hispanic or Latino counted for 12.2 % of the Idaho population an increase from 11.2% from the 2010 Census results. This is the second highest population total, with White consisting of 93.4% (an increase from 89.1% from the 2010 Census results). Ethnic and racial backgrounds can overlap which explains for the percentage total > 100%.

The Member Satisfaction Survey results show that 96.9% of members believe the care they received was respectful of their language, cultural, and ethnic needs. Based on the Member Satisfaction Survey sampling methodology, Q4 2018 data is the most current data available.



Barriers: Based on the above analysis, no barriers were identified.

**Opportunities and Interventions:** No opportunities for improvement were identified.

## **Results for Language and Culture**

**Methodology:** Optum provides language assistance that is relevant to the needs of our members who (a) speak a language other than English, (b) are deaf or having hearing impairments, (c) are blind or have visual impairments, and/or (d) have limited reading ability. These services are available 24 hours a day, 365 days per <u>year</u>.

| Lanuguage Assistance Requests by Type                 | # of Requests |
|---|---------------|
| Member Written Communication                          | 1             |
| Member Written Communication Formatted to Large Print | 0             |
| Language Service Associates                           | 0             |
| Languages Represented                                 | 1             |
| Do Not Mail List                                      | 0             |

*Analysis*: During Q1, Optum Idaho responded to 1 request for language assistance. The only request was for Swahili language assistance.

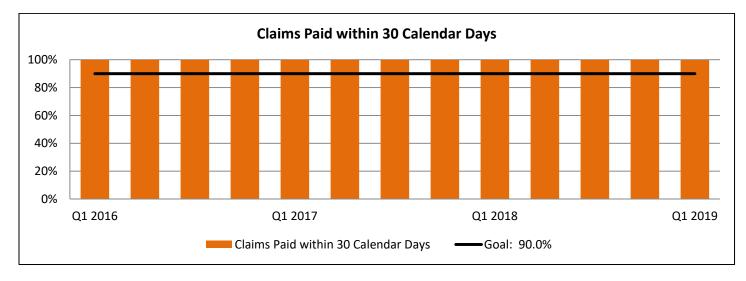
*Barriers:* Based on the above analysis, no barriers were identified. *Opportunities and Interventions:* No opportunities for improvement were identified.

## Claims

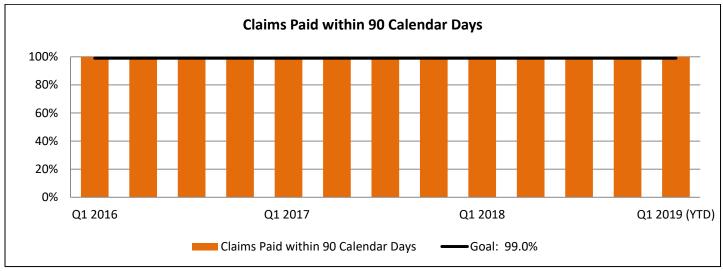
*Methodology:* The data source for claims is Cosmos via Webtrax. Data extraction is the number of "clean" claims paid within 30 and 90 calendar days. A clean claim excludes adjustments (Adjustments are any transaction that modifies (increase/decrease) the original claims payment; the original payment must have dollars applied to the deductible/ copay/ payment to provider or member) and/or resubmissions (a resubmission is correction to an original claim that was denied by Optum). A claim will be considered processed when the claim has been completely reviewed and a payment determination has been made; this is measured from the received date to the paid date (check), plus two days for mail time. Company holidays are included.

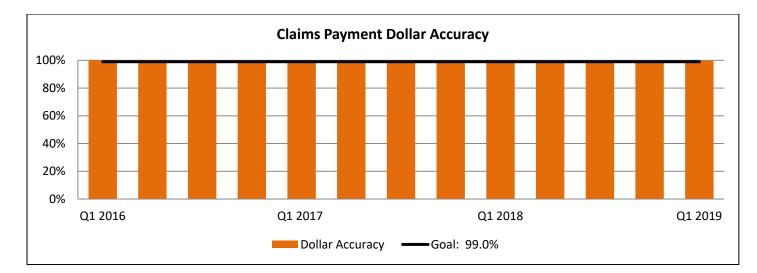
Dollar Accuracy Rate (DAR) is measured by collecting a statistically significant random sample of claims processed. The sample is reviewed to determine the percentage of claim dollars paid correctly out of the total claim dollars paid. It is the percent of paid dollars processed correctly (total paid dollars minus overpayments and underpayments divided by the total paid dollars).

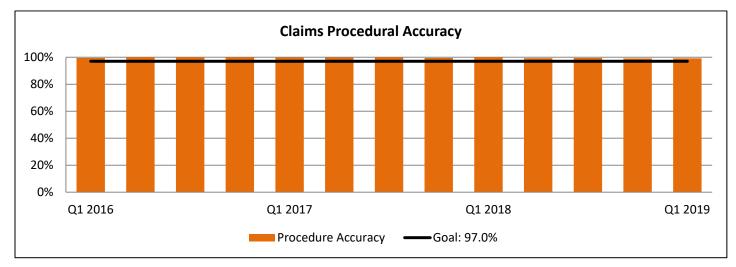
Procedural Accuracy Rate (PAR) is measured by collection a statistically significant random sample of claims processed. The sample is reviewed to determine the percentage of claims processed without procedural (i.e. non-financial) errors. It is the percentage of claims processed without non-financial errors (total number of claims audited minus the number of claims with non-financial errors divided by the total claims audited).



Analysis: The data shows that all performance goals have been consistently met.







Barriers: Based on the above analysis, no barriers were identified.

Opportunities and Interventions: No opportunities for improvement were identified.